PUBLIC POLICY ADVOCACY AND POLITICAL CONTRIBUTIONS

Global Policy
November 2026

1 Purpose

Elanco Animal Health engages with governments around the world on public policy issues that are core to our business, including access to medicines, innovation, and trade. We are committed to conducting our engagement in a transparent and constructive manner.

Elanco strives to work with government officials and policymakers in creating an innovative environment where we can advance the health of animals by bringing innovative and valuable animal health products to market. We believe our engagement serves our business interests and creates stronger, more informed public policies. Our engagement continues to be guided by our annual public policy agenda.

Globally, we work to advance our agenda by 1) conducting government affairs programs designed to increase understanding among government officials and policymakers about and align support for Elanco's public policy priorities for our business, 2) participating as members and leaders in key trade associations and coalitions and 3) in the United States, Elanco provides political contributions to select federal and state candidates through the Elanco Political Action Committee (Elanco PAC).

In all jurisdictions, Elanco is committed to complying with all applicable laws and regulations governing public policy advocacy and political activity. Elanco's Code of Conduct and global policies related to anti-corruption, bribery, and governing our interactions with government officials including designated representatives for the company and the giving of gifts and providing meals and entertainment must also be followed.

2 Scope

This Procedure applies to all Elanco employees and contingent workers (Elanco Workers), departments, and groups involved in public policy advocacy and political contributions globally.

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3 Policy

3.1 Direct Advocacy

In countries where Elanco does business, Corporate Affairs may engage with government officials and policymakers at the national, state, and local levels on legislation, regulations, and policies that affect us, our industry, and our communities. As needed, Elanco Corporate Affairs retains and manages outside lobbyists to support our engagement with government officials and policymakers for advocacy purposes.

Corporate Affairs may also include other Elanco employees or third parties in strategy development and direct advocacy activities. When engaged in direct advocacy activities on behalf of Elanco, members of Corporate Affairs, other company employees, lobbyists, and third parties must

- identify themselves by their personal name and their role as a designated representative of Elanco,
- ensure that, to the best of their knowledge, the issue they describe and the information they provide is up-to-date, truthful, complete, and not misleading, and
- not take a position that is beyond company view.

National, state, and local lobbying regulations may require entities and individuals who engage in public policy advocacy to register and disclose relevant lobbying activities and expenditures. Elanco retains outside ethics and compliance counsel to review filings, train personnel on transparency, disclosure, and ethics requirements, and support compliance with applicable law.

- In the United States, Elanco's lobbying disclosures are available to the public and can be found in the U.S. Senate lobbying disclosure database and U.S. House of Representatives lobbying disclosure database.
- In the European Union (EU), our advocacy disclosures are publicly available through the EU's transparency database.
- In states and localities where Elanco is engaged in direct advocacy, disclosures are publicly available in the databases of government offices regulating lobbyist registration and reporting.

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3.2 Trade Association Membership

In addition to direct engagement with government officials and policymakers, Elanco belongs to trade associations, coalitions, and other organizations that advocate on policy issues that affect us, our industry, and our communities. These organizations operate on global, national, state, and/or local levels.

Many of these organizations engage in lobbying activities for their members and must comply with applicable registration and disclosure laws. For reporting purposes each year, Elanco makes a reasonable effort to obtain information about which portion of the company's dues or payments were used for lobbying expenditures from those associations domiciled in the U.S.

3.3 Elanco Political Action Committee

The Elanco Political Action Committee (Elanco PAC), sponsored by Elanco, provides opportunities for eligible employees and other eligible participants to participate in the U.S. political process.

The Elanco PAC Board of Directors governs our PAC in accordance with the PAC's bylaws and applicable law. The PAC Board is composed of Elanco employees from different functions of the Company. The PAC Board oversees 1) the solicitation of voluntary PAC contributions from eligible employees and other eligible participants and 2) the distribution of PAC funds to federal and state candidates for elected office. U.S. federal law limits the amount of funds an individual can contribute to the PAC annually and the maximum amount of funds that the PAC can disburse to a candidate per election.

The Elanco PAC is registered with the U.S. Federal Election Commission (FEC). It files mandatory reports with the FEC disclosing receipts, disbursements, and other financial activity. FEC registration and reporting disclosures can be viewed at the FEC website.

Elanco PAC contributions are aligned with the interests and policy objectives of our Company and our customers. PAC contributions are extended to candidates who, regardless of political affiliation, support sound policies that are intended to advance animal health innovation and improve the health of animals and the people that care for them. Contributions are made without regard to the private political preferences of Company officers or executives.

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No political contribution will be made by the PAC or Company in anticipation of, in recognition of, or in return for an official act.

All solicitations for voluntary contributions to the Elanco PAC must comply with applicable federal laws and regulations. Eligible employees' decisions regarding whether to participate or contribute to the PAC will not advantage or disadvantage their employment status in any way.

3.4 Corporate Political Contributions within the United States

In the United States, Elanco does not make political contributions from its corporate treasury to political party committees or candidates at the federal, state, or local level, even when permitted to do so by applicable law. Where permitted, Elanco may occasionally consider and make corporate contributions to ballot initiatives impacting the animal health industry.

3.5 Corporate Political Contributions outside of the United States

Elanco recognizes that political contributions outside the United States are governed by the Foreign Corrupt Practices Act ("FCPA") and the laws of each respective country. These laws vary from country to country, with some nations prohibiting such contributions entirely and others allowing them, subject to limitations, restrictions, or public disclosure requirements

If it is lawful to do so, Corporate Affairs may authorize political contributions to political parties, candidates for public office, or election committees in countries outside the United States if:

- the political contributions are made to support the election of political parties or candidates who support public policies important to the animal health industry;
- the political contributions are made consistent with the FCPA, all applicable foreign laws and regulations, and this Elanco global policy, and
- the decision to make the contribution(s) are documented.

Elanco engages outside counsel to support our affiliate's adherence with laws relating to corporate contributions.

4 Reporting a Concern or Violations of This Policy

Elanco Workers are expected to promptly report any known or suspected violations of this Policy and participate in investigations without fear of retaliation. Elanco Workers

can report concerns with a member of management, Human Resources, or a member of the Ethics & Compliance team. Concerns can also be reported through Elanco's established reporting channel, IntegrityLine, which is available 24 hours a day, seven (7) days a week by telephone or online.

Violations of this Policy may result in disciplinary actions up to and including termination.